# **PROSPECTUS SUMMARY**

24 August 2018

This is an English translation from the Icelandic original version of the Summary. If any discrepancies occur the Icelandic versions of the summary shall prevail.

### A. INTRODUCTION AND RESERVATIONS

This summary is prepared in accordance with Annex XXII to Commission Regulation (EC) No. 809/2004 as amended, which has been transposed into Icelandic law through Regulation No. 243/2006 on the transposition of Commission Regulation (EC) No. 809/2004, as regards the presentation and content of prospectuses, base prospectuses, summaries and final terms as regards disclosure obligations, and subsequent regulations, including Regulation No. 901/2013 which transposed into Icelandic law amendments to Commission Regulation (EC) No. 809/2004.

The summary is in five parts labelled with the letters A–E (A1–E7). The summary contains all the information items that are to be included in a prospectus summary which is prepared in accordance with Annexes I–III to the aforementioned Regulation. The numerical order of the information segments may be broken, as information is not required for all information items for prospectuses prepared according to Annexes I–III to the above Regulation. Although the summary is to contain certain information elements, there is the possibility that the information element does not apply in the case of the issuer and the securities to which the prospectus applies, in which case the text "not applicable" is entered next to the element in question.

Information element	Information requirement	Information
A.1	Reservation	This summary should be read as an introduction to the prospectus of N1 hf. (hereinafter N1, the Issuer or the Company) which consists of this summary, a registration document and securities note, both dated 24 August 2018.
		Investors should make their decision on investments in the shares of N1 on the basis of information in the prospectus in its entirety.
		If a claim relating to the information contained in the prospectus is brought before a court, the plaintiff might have to bear the costs of translating the prospectus before the legal proceedings are initiated.
		Individuals and legal entities that have prepared the summary, including any translation thereof, and who have applied for validation of the summary from the FME (Icelandic Financial Supervisory Authority), may be held liable according to general rules thereto, but only if the summary is misleading, inaccurate or inconsistent with the other parts of the prospectus or if it does not provide, when read together with the other parts of the prospectus, key information in order to aid investors when considering whether to invest in such securities.
A.2	Approval for the use of financial intermediaries of the prospectus on the subsequent resale of or invitation to tender for the securities in the issuer	This prospectus is issued in connection with a share increase in N1 of 79,573,913 shares and an application to submit the shares for trading on the Main Market of Nasdaq Iceland hf. The use of financial intermediaries of the prospectus on the subsequent resale of or invitation to tender for the securities in the issuer is not permitted.

#### **B** – **ISSUER**

Information element	Information requirement	Information
B.1	The legal and commercial name of the issuer	The legal and commercial name of the issuer is N1 hf.
B.2	Domicile and legal form of the issuer	The domicile of the issuer is Dalvegur 10-14, 201 Kópavogur, Iceland. N1 is a registered public limited company in accordance with Act No. 2/1995 on Public Limited Companies.
B.3	Activities	The object of N1 according to Article 3 of the Articles of Association of the company is trading with solid, liquid and gaseous fuel and oil-based goods; wholesale and retail; ownership and operation of real property; the purchase, sale and ownership of securities, together with lending activities related to the operation of the company and other related activities.
		Following the purchase of Festi hf. by N1, the company's operations are in five holding companies, which are at the same time income divisions, i.e. N1, Krónan, Elko, Bakkinn vöruhótel and Festi fasteignir. The role of the company is to be the first choice for retail and fuel customers throughout Iceland.
		Main markets and competition
		N1
		N1 operates in the competitive Icelandic fuel market. The company's main competitors are the four other companies selling fuel in Iceland, i.e. Olíuverslun Íslands, under the Olís and ÓB, Skeljungur hf., under the brands Shell and Orkan, and Atlantsolía ehf. In spring 2017, Costco commenced the retail sale of fuel at its branch in Garðabær.
		Krónan
		Krónan operates grocery stores under the brands Krónan, Kjarval, Kr. and Nóatún. The grocery stores are mainly located in the greater Reykjavik area, South Iceland and Reykjanes, but Krónan also has stores in Akranes, Reyðarfjörður and the Vestmannaeyjar.
		Krónan's main competitors have been the stores of Hagi hf., Samkaup hf. (Samkaup and Nettó), Fjarðakaup ehf., Basko ehf. (10-11 and Iceland) og Víðir ehf, the last of which has now ceased operations. There are also various smaller neighbourhood stores on the market. In spring 2017, Costco opened its branch in Garðabær.
		Elko
		Elko operates in a very dynamic market, as the availability of electric appliances is constantly changing. Among Elko's main competitors are Costco, Ormsson, Skakkiturn, Tölvutek, Tölvulistinn, Heimilistæki, Rafha, Smith & Norland, Sjónvarpmiðstöðin and Rafland. There is considerable competition from abroad as online shopping is widespread and it is easy to order products online.

		Festi fasteignir
		Festi fasteignir owns properties that are suitable for retail and related business. Retail outlets are Festi fasteignir's single largest lessee. The listed real estate companies Fasteignafélagið Reginn hf., Reitir fasteignafélag hf. and Eik fasteignafélag hf. are considerably larger than Festi fasteignir with an estimated combined total of over one million square metres of leased commercial properties in the greater Reykjavik area. This is much more than Festi fasteignir has to offer.
		Bakkinn vöruhótel
		Bakkinn vöruhótel offers companies within the group, and others to some extent, warehousing services. The warehouse hotel is constantly close to full capacity, so there is little leeway to offer services to third parties in this area.
B.4a	4a A description of the most significant recent trends affecting the issuer and the industries in which it	On 3 October 2017, N1 announced the company's purchase of all shares in Festi hf. The Competition Authority approved the purchase on 30 July 2018, with conditions listed in the agreement signed by N1 and the Competition Authority.
	operates	The purchasing price of share capital in Festi was ISK 23,707 million, adjusted according to the adjustment provisions of the purchase agreement pertaining to Festi hf.'s debt position at the close of the company's financial year, i.e. 28 February 2018, and the performance of Festi hf.'s operating companies in the operating year. The purchase is paid for with the delivery of 79,573,913 new shares in N1 at the rate of 115, or ISK 9,151 million, and ISK 14,556 million in cash.
		N1 has prepared, as means of explanation, a pro forma financial statement to describe the effects if the purchase of Festi hf. had taken place on 1 January 2017.
B.5	Description of the issuer's group	The N1 group consists of the parent company N1 and nine subsidiaries which are all wholly owned by the parent company. By purchasing Festi, the number of subsidiaries increased from six to nine. Following the purchase of Festi, the plan is to change the name of the parent company from N1 to Festi.
B.6	Shareholders	

Shareholders N1, 23 August 2018	Before share ir	ncrease	After share increase		
	Shareholding			Shareholding	
Shareholder	Number of shares	(%)	Number of shares	(%)	
SF V slhf.	-	-	79.573.913	24,14%	
Lífeyrissjóður verslunarmanna	33.250.000	13,30%	33.250.000	10,09%	
Lífeyrissjóður starsfmanna ríkisins	26.000.000	10,40%	26.000.000	7,89%	
The Wellington Trust Company Na	23.887.857	9,56%	23.887.857	7,25%	
Gildi - lífeyrissjóður	23.263.491	9,31%	23.263.491	7,06%	
Lansdowne	20.141.000	8,06%	20.141.000	6,11%	
Birta lífeyrissjóður	15.729.610	6,29%	15.729.610	4,77%	
Almenni lífeyrissjóðurinn	11.498.889	4,60%	11.498.889	3,49%	
Landsbréf	8.459.111	3,38%	8.459.111	2,57%	
Akta sjóðir	8.153.712	3,26%	8.153.712	2,47%	
Íslenski lífeyrissjóðurinn	5.981.692	2,39%	5.981.692	1,81%	
Kvika banki hf	7.523.141	3,01%	7.523.141	2,28%	
Stapi lífeyrissjóður	6.581.213	2,63%	6.581.213	2,00%	
Helgafell ehf	6.516.928	2,61%	6.516.928	1,98%	
Sjóvá-Almennar tryggingar hf	5.438.703	2,18%	5.438.703	1,65%	
Söfnunarsjóður lífeyrisréttinda	4.925.800	1,97%	4.925.800	1,49%	
Arion banki hf	3.869.924	1,55%	3.869.924	1,17%	
Hofgarðar ehf	3.598.955	1,44%	3.598.955	1,09%	
Vátryggingarfélag Íslands hf	2.779.000	1,11%	2.779.000	0,84%	
Júpiter - innlend hlutabréf	2.664.982	1,07%	2.664.982	0,81%	
Fagfjárfestasjóðurinn IHF	2.160.179	0,86%	2.160.179	0,66%	
Total of the 20 largest	222.424.187	88,97%	301.998.100	91,63%	
914 other shareholders	27.575.813	11,03%	27.575.813	8,37%	
Total	250.000.000	100,00%	329.573.913	100,00%	
B.7 Summary of finance	cial				
information					

Income Statement and Statement of Comprehensive Income (ISK.m)	1 F 2018	1 F 2017	2017	2016	2015
Sales	7.983	6.978	34.608	33.768	49.018
Cost of goods sold	(5.701)	(4.673)	(23.268)	(22.567)	(38.850)
Gross profit	2.282	2.305	11.340	11.201	10.169
Other operating income	106	103	442	371	392
Salaries and other personnel expenses	(1.094)	(1.065)	(4.554)	(4.234)	(3.883)
Sales and distribution expenses	(467)	(422)	(2.059)	(2.079)	(2.268
Other operating expenses	(426)	(399)	(1.634)	(1.635)	(1.397
	(1.987)	(1.887)	(8.247)	(7.947)	(7.549
Profit before depreciation, amortization and finance items	401	521	3.535	3.625	3.012
Depreciation and amortization	(248)	(243)	(1.007)	(773)	(717
Reversal of impairment of real estates	0	0	0	1.323	(
	(248)	(243)	(1.007)	550	(717
Operating income	153	278	2.528	4.175	2.29
Finance income	23	25	91	166	18
Finance expenses	(103)	(97)	(398)	(468)	(430
Currency exchange gain (loss)	(14)	9	23	(2)	5
Effect of associates	30	50	275	296	17
Change in fair value of shares	(0)	4	4	(14)	
	(64)	(9)	(5)	(22)	(13
Profit before income tax	89	269	2.524	4.154	2.282
Income tax	(12)	(44)	(453)	(776)	(422
Profit for the year	76	225	2.071	3.378	1.860
Other comprehensive income					
Items that are or may be reclassified subsequently to profit or loss:					
Translation difference arising from operations of a foreign associate	(15)	6	11	(80)	(45
Items that will not be reclssified to profit or loss:					
Revaluation of real estates (reversal)	0	0	(115)	4.850	(
Tax on revaluation of real estates	0	0	23	(970)	(
Total other comprehensive income	(15)	6	(81)	3.799	(45
Total comprehensive income for the year	61	231	1.990	7.177	1.815
	0,31	0,90			3,39

Balance Sheet N1 (ISK.m)	31.3.2018	31.12.2017	31.12.2016	31.12.2015
Assets				
Intangible assets	206	215	258	317
Property and equipment	16.870	16.940	15.773	9.167
Shares in associates	1.854	1.840	1.748	1.594
Shares in other companies	15	16	17	30
Bonds	116	121	58	68
Non-current assets	19.062	19.132	17.854	11.176
Inventories	3.252	2.840	3.027	2.604
Trade receivables	3.051	2.595	2.303	2.275
Receivables from related parties	155	152	15	2
Other short-term receivables	391	137	157	23
Cash and cash equivalents	2.387	2.800	2.266	2.472
Current assets	9.236	8.525	7.768	7.609
Total assets	28.298	27.656	25.622	18.785
Equity				
Share capital	250	250	250	35
Share premium	3.154	3.154	3.154	4.15
Other restricted equity	4.108	4.132	4.315	542
Retained earnings	6.361	6.276	4.853	2.68
Total equity	13.873	13.812	12.572	7.731
Liabilities				
Payable to credit institutions	8.000	8.000	6.500	6.370
Deferred tax liability	1.474	1.485	1.499	263
Prepaid income	0	0	151	183
Non-current liabilities	9.474	9.485	8.150	6.815
Income tax payable	380	444	512	430
Payable to the Icelandic State	2.676	2.058	2.047	1.77
Payable to credit institutions	0	0	509	(
Trade payables	1.146	1.067	896	1.15
Payable to related parties	67	113	202	15
Prepaid income	177	183	237	22
Other short-term liabilities	506	494	497	502
Current liabilities	4.951	4.360	4.900	4.239
		13.845	13.050	11.054
Total liabilities	14.425	13.045		

Statement of Cash Flows N1 (ISK.m)	1 F 2018	1 F 2017	2017	2016	2015
Cash flows from operating activities					
Profit before depreciation, amortisation and finance items	401	521	3.535	3.625	3.012
Operating items not affecting cash flows:					
(Gain) loss on sale of property, plant and equipment	(5)	(8)	(67)	6	(15
Prepaid income	0	(8)	(20)	(30)	(30
	395	505	3.448	3.600	2.966
Changes in operating assets and liabilities:					
Inventories, decrease (increase)	(411)	(60)	186	(423)	535
Trade and other short-term receivables, (increase)	(726)	(502)	(335)	(72)	1.227
Trade and other short-term payables, (decrease) increase	645	(19)	(449)	667	(492
Changes in operating assets and liabilities	(492)	(581)	(598)	172	1.269
Interest income received	19	28	73	150	181
Interest expense paid on short-term liabilities	(2)	(44)	(36)	(18)	(15
Income tax paid	(87)	(73)	(512)	(427)	(151
Cash flows from operating activities	(166)	(164)	2.376	3.478	4.250
Cash flows from investing activities		. ,			
Purchase of intangible assets	0	0	(10)	(47)	(49
Purchase of property, plant and equipment	(171)	(200)	(2.516)	(1.154)	(487
Sale of property, plant and equipment	7	30	63	147	91
Purchase of shares in other companies	0	0	0	0	(28
Dividends from associated companies	0	0	194	62	-
Investing activities	(163)	(171)	(2.268)	(992)	(472
Cash flows from financing activities					
Decrease in share capital	0	0	0	(1.287)	(4.503
Dividend paid	0	0	(750)	(1.050)	(840
Repayment of long-term loans	0	0	0	(6.370)	(210
New long term loans from credit institutions	0	0	1.500	6.500	(
Interest expense paid on long term loans	(86)	(96)	(357)	(491)	(416
Financing activities	(86)	(96)	393	(2.698)	(5.969)
Net increase (decrease) in cash and cash equivalents	(415)	(430)	500	(212)	(2.190)
Currency exchange gain on cash and cash equivalents	2	5	33	6	33
Cash and cash equivalents at the beginning of the year	2.800	2.266	2.266	2.472	4.629
Cash and cash equivalents at the of the financial period	2.387	1.842	2.800	2.266	2.472

N1 Ratios	1 F 2018	1 F 2017	2017	2016	2015
Income statement					
Turnover rate of inventories at the end of the period:					
Utilisation of goods / weighted average inventories	7,49	6,11	7,62	8,02	12,03
Sales days in trade receivables:					
weighted average trade receivables / goods and services sold	32*	33*	30	29	25
Profit before depreciation, amortisation and finance items / gross profit	17,5%	22,6%	31,2%	32,4%	29,6%
Salaries and salary related expenses / gross profit	47,9%	46,2%	40,2%	37,8%	38,2%
SSales and distribution cost / gross profit	20,5%	18,3%	18,2%	18,6%	22,3%
Other operating expenses / gross profit	18,7%	17,3%	14,4%	14,6%	13,7%
Balance sheet					
Current ratio: current assets / current liabilities	1,87	-	1,96	1,59	1,79
Liquidity ratio: (current assets - inventories) / current liabilities	1,21	-	1,30	0,97	1,18
Leverage: Net interest bearing liabilities / EBITDA	1,48**/***	-	1,38	1,10	1,14
Equity ratio: Equity / total capital	49,0%	-	49,9%	49,1%	41,2%
Return on equity: Return of the year / weighted average equity	2,2%	-	16,1%	39,2%	19,9%
*Operating amounts are calculated on annual basis					
**Average net bearing liabilities are the average amount last year					

\*\*\* EBITDA last twelve months

Income Statement and Statement of Comprehensive Income Festi hf. (ISK.m)	1.3.2017 - 28.2.2018	1.3.2016 - 28.2.2017	1.3.2015- 28.2.2016
Sales	39.976	39.389	35.708
Cost of goods sold	(31.159)	(30.756)	(28.038)
Gross profit	8.817	8.633	7.670
Lease income of investment properies and other operating income	1.090	1.330	1.256
Gain on sale of properties	0	0	204
Salaries and other personnel expenses	(4.339)	(4.060)	(3.578)
Other operating expenses	(2.131)	(2.242)	(2.085)
Profit before depreciation, amortisation and fair value changes in invesment property	3.438	3.661	3.466
Depreciation	(618)	(492)	(359)
Fair value changes of investment property	266	591	0
Operating income	3.086	3.760	3.107
Finance income	198	25	60
Finance expenses	(1.118)	(1.178)	(1.317)
Foreign currency difference	1	1	(1)
Profit before income tax	2.168	2.609	1.848
Income tax	(471)	(505)	(370)
Profit and other comprehensive income for the financial year	1.697	2.104	1.479

Balance She	eet Festi hf. (ISK m)	28.2.2018	28.2.2017	28.2.2016
Assets				
Non-current	assets			
Equipment		2.232	2.022	1.617
Properties		9.845	9.347	8.862
Investment pro	perties	8.805	12.329	11.356
Intangible asset	5	11.055	11.074	11.105
Shares in comp	panies	32	12	13
Total non-cu	rrent assets	31.968	34.783	32.953
Current asset	s			
Inventories		3.735	3.321	2.863
Trade receivabl	es	484	465	785
Other short-ter	m receivables	197	127	130
Cash and cash o	equivalents	1.673	589	602
Total current	assets	6.089	4.502	4.381
Assets		38.057	39.285	37.333
Equity and lia	abilities			
Total equity				
Share capital		882	882	882
Share premium		7.938	7.938	7.938
Other restricted	l equity	889	931	178
Retained earnin	ıgs	5.555	5.409	4.049
Total equity		15.264	15.160	13.046
Non-current	liabilities			
Payable to cred	lit institutions	15.029	16.749	17.692
Deferred tax lial	bility	1.824	1.718	1.507
Non-current	liabilities	16.853	18.467	19.199
Current liabil	ities			
Trade payables		3.822	3.789	3.460
Current maturit	ies of long-term debt	939	661	635
Income tax pay	able	360	351	227
Other short-ter	m liabilities	819	857	767
Total current	liabilities	5.940	5.658	5.088
Total liabilities		22.793	24.125	24.287
Total equity a	and liabilities	38.057	39.285	37.333
B.8	Pro forma financial			
	information			

	N1 hf. Consolidated Income statement 1/1-31/12 2017	Festi hf. Consolidated Income statement 1/1-31/12 2017	Pro forma N1 hf. Consolidated Income statement 1/1-31/12 2017
Sales	34.608	40.656	75.264
Cost of goods sold	(23.268)	(31.915)	(55.183)
Gross profit	11.340	8.741	20.081
Other operating income	442	1.120	1.562
Salaries and other personnel expenses	(4.554)	(4.377)	(8.931)
Sales and distribution expenses	(2.059)	0	(2.059)
Other operating expenses	(1.634)	(2.157)	(3.791)
Profit before depreciation, amortisation and fair value changes in investment property	3.535	3.327	6.862
Profit before depreciation, amortisation and fair value changes in investment property	(1.007)	<b>3.327</b> (608)	
			(1.615)
Depreciation and amortisation	(1.007)	(608)	(1.615)
Depreciation and amortisation Fair value changes of investment properties	(1.007)	(608) 28	(1.615) 28
Depreciation and amortisation Fair value changes of investment properties	(1.007) 0 2.528	(608) 28 <b>2.747</b>	(1.615) 28 <b>5.275</b> 201
Depreciation and amortisation Fair value changes of investment properties	(1.007) 0 <b>2.528</b> 91	(608) 28 <b>2.747</b> 110	(1.615) 28 <b>5.275</b> 201
Depreciation and amortisation Fair value changes of investment properties	(1.007) 0 <b>2.528</b> 91 (398)	(608) 28 <b>2.747</b> 110 (1.053)	(1.615) 28 <b>5.275</b> 201 (1.451) 22
Depreciation and amortisation Fair value changes of investment properties	(1.007) 0 <b>2.528</b> 91 (398) 23	(608) 28 <b>2.747</b> 110 (1.053) (1)	(1.615) 28 <b>5.275</b> 201 (1.451) 22
Depreciation and amortisation	(1.007) 0 <b>2.528</b> 91 (398) 23 (284)	(608) 28 <b>2.747</b> 110 (1.053) (1) (944)	(1.615) 28 <b>5.275</b> 201 (1.451) 22 (1.228)
Depreciation and amortisation	(1.007) 0 <b>2.528</b> 91 (398) 23 (284) 275	(608) 28 <b>2.747</b> 110 (1.053) (1) (944) 0	(1.615) 28 <b>5.275</b> 201 (1.451) 22 (1.228) 275
Depreciation and amortisation	(1.007) 0 <b>2.528</b> 91 (398) 23 (284) 275 4	(608) 28 <b>2.747</b> 110 (1.053) (1) (944) 0 0	(1.615) 28 <b>5.275</b> 201 (1.451) 22 (1.228) 275 4

B.9	Operating plan or estimated results	Not applicable.
B.10	Qualifications in audit reports	There are no qualifications in audit reports for historical financial information provided in the prospectus.
B.11	Working capital	The Chairman of the Board and the Managing Director of N1 declare, on behalf of the company, that they believe the working capital of N1 is sufficient to fulfil the present needs of the company. The purchase of Festi hf. does not have an impact on the above declaration.

## **C – THE SECURITIES**

Information element	Information requirement	Information
C.1	Type and the class of the securities being offered and/or admitted to trading	The securities for which the request for admittance to trading on the Main Market of the stock exchange is made are shares in N1. All shares in the N1 are of the same class.
C.2	Currency of the securities issue	Icelandic kronur (ISK).

C.3	Number of issued shares	Issued shares in N1 amount to ISK 250,000,000 on the publication of the prospectus. The Board of N1 approved, during its meeting on 20 August 2018, to issue 79,573,913 shares in the company in accordance with authorisation granted by a shareholders meeting for the share increase. N1's total number of shares after the share increase will be 329,573,913 shares. The new shares will be issued to SF V slhf., due to N1's purchase of all shares in Festi hf.
C.4	Rights	All shares in the company carry equal rights and no privileges are attached to them. Each share of ISK 1.00 shall carry one vote at shareholders' meetings. The rights attached to shares in the company are subject to legislation in force and the Articles of Association of the company as current from time to time.
C.5	Restrictions to the transferability of shares	No restrictions have been established on shareholder disposal of shares in the company in excess of that provided for by law. The provisions of Icelandic law as current apply to the sale of shares to foreign entities. Shares in the company may be sold and pledged without limitations unless otherwise provided for by law.
		A ban on sales applies to 39,786,956 shares in N1, or half the shares that will be issued to SF V slhf. in connection with N1's purchase of Festi hf. The sales ban will remain in effect to 31 December 2018. SF V slhf. may, however, assign the shares with the aforementioned restrictions to the shareholders of SF V slhf.
C.6	Admission for trading in a regulated securities market	All issued N1 shares have been accepted for trading in the Main Market of the Stock Exchange. An application will be submitted to the effect that the Stock Exchange accept 79,573,913 new shares in N1 for trading in the Main Market of the Stock Exchange as soon as they have been issued.
C.7	Dividend policy	The company's Board of Directors has formulated a policy on the company's financial arrangements and dividend payments. According to the policy, the plan is to pay at least 50% of each year's profits to shareholders. At the same time, the aim is to ensure that the company's equity ratio is 40%.

## D – RISK

Information element	Information requirement	Information
D.1	Main risk elements of the issuer and the industry in which it operates	The economic and political environment The development of the economic environment in Iceland as well as overseas has an impact on the company. The general economic situation in Iceland, conditions in the labour market and collective wage agreements have an effect on the demand of goods and services from the company and the possibilities of the company for pricing with regard to an acceptable rate of return and profitability as well as affecting the costs that the company needs to pay. Inflation expectations have an impact on interest rate levels and can thereby have an impact on the company's financial items.

	Demand and pricing of oil is dependent on international economic conditions. The global market price of oil and the exchange rate of the ISK against other currencies, particularly the USD, has a significant impact on the company's operation.
	The decisions of the authorities can have direct or indirect effects on the operation of N1. In addition, the company is subject to numerous different laws and regulations, and changes to important fields can be subject to the political environment at any given time.
	Inflation risk
	Inflation can have an effect on the operation of the company. The widespread use of price indexation in Iceland can result in various increases in operating costs. Inflation can also cause more pressure to raise wages and increase the principle of price-indexed loans. It is not certain that the company could fully respond to such increases in costs or finance charges with price changes.
	Risk management and internal controls
	The object of N1's risk management is to minimise the risks posed to the company by identifying, assessing and monitoring them. Account is taken of the risk management policy approved by the company's Board of Directors on 27 February 2013.
	The results of risk management can have a considerable effect on the company's operating results. The company endeavours to maintain adequate internal controls in various fields.
	If monitoring, safety measures and risk management seem insufficient or do not work according to plan, this can have negative financial results for the company.
	Legal risk
	The company's operations are subject to numerous laws, regulations and rules and the supervision of numerous authorities. This applies to both the company's core operations and the operation of shops and service stations all across Iceland. Amendments of laws in effect regarding the company, or new laws that are enacted on its operations, could have a financial impact on the company and the way in which it conducts its operations.
	Court rulings, amendments to laws and regulations and changes to administrative practice may have a negative impact on the company's results, and political instability may bring about changes to laws and regulations that apply to the company.
	Competition
	The company's operations are governed by the Competition Act No. 44/2005 and supervised by the Competition Authority, which enforces the provisions of the Act and whose intervention may have a financial impact on the company.
	N1 has reached a settlement with the Competition Authority regarding the company's purchase of Festi. Violations may result in administrative penalties.
	Litigation and disputes

There are not currently any administrative, judicial or arbitration
proceedings that may have a substantial effect on N1's financial position or profitability, nor have there been any such proceedings in the past twelve months.
Securities regulation
N1 shares have been accepted for trading in the Main Market of the Iceland Stock Exchange. The provisions of the Act on Securities Transactions and regulations derived from the Act therefore apply to the company and trading with its shares. Any violations of the aforementioned laws and regulations may have a negative effect on N1's financial position and reputation.
Tax risk
Amendments to laws and regulations on direct and indirect taxation of legal entities may have an effect on the company and reduce its profitability.
Risk related to the markets in which N1 operates
The majority of the company's income is from domestic operations and is therefore dependant on developments and conditions in the Icelandic economy. There is great competition in the markets in which N1 operates, and this competition may result in loss of market share, lower margins and increased costs.
Oil price risk
Oil price risk is the risk of oil prices on the world market developing adversely for the company, which would lead to financial losses and a difficult competitive position. The oil price risk forms due to the difference in the global purchase and sales price of oil, which has a direct impact on the company's margins.
Financial risk
N1's operations entail various financial risks, such as fluctuations in the exchange rate of foreign currencies, interest rate changes, credit risk and liquidity risk. The aforementioned factors may have an effect on the company's performance and value. One of the aims of N1's risk management is to analyse, assess and manage these risk factors.
Refinancing risk is always present for companies like N1 that are financed through borrowing.
Operational risk
Operational risk may be created due to various factors in the company's immediate environment, including the work of employees, information technology, organisation and processes. It also includes and outside factors, including changes in laws, rules and general attitudes towards the company's operations.
Contract risk and important contracts
A contractual obligation rests upon the company to fulfil various provisions of finance agreements. It could have a negative financial impact on the company if it were unable to fulfil its obligations.

The company's operating results are not based on any single contract, but the company's contracts and business relations with its biggest suppliers are important for the company's operations. <i>Collective wage agreements</i> Collective wage agreements expire at the end of December 2018 and new agreements have not been made. Such conditions always carry with them an uncertainty regarding wage developments and the effects on economic developments, particularly inflation and purchasing, which in turn have an effect on demand among the company's customers. <i>Trademarks</i> The company owns numerous trademarks on which it believes it holds ownership rights. It could have an impact on the operations of the company if, for some reason, it could not rely on such rights. <i>Real property, leased premises, location</i> The company owns most of the real estate that houses the company therefore has limited risk of not being able to acquire suitable premises for its operations in convenient locations. The company therefore has limited risk of not being able to acquire suitable premises for its operations in convenient areas at reasonable terms. Just less than half of Festi fasteignir ehf.'s lease income is due to leasing outside the group. In such instances, the company's supplier is responsible for the good until its arrival in Iceland. Despite the above, it cannot be guaranteed that the company's supplier is responsible for the good until its arrival in cleand. Despite the above, it cannot be guaranteed that the company's supplier is responsible for the condexing in limitations of the same applies if property, plant and equipment for the stock keeping and sale of fuel. Any mallunctions would have a negative impact on the company's operations, Malfunctions in computer systems, e.g., in connection with the sales and customer systems, e.g., in connection with the sales	
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	Suppliers

N1 has one big oil supplier, with which it makes agreements for a term of one year, and several big suppliers in other product categories.
The main suppliers in the food market are few in number and have a strong bargaining position. The position of agricultural suppliers is particularly strong.
Non-performance of agreements by suppliers may have an impact on strategic planning, reduce the company's product range and service level and have a negative effect on its reputation and profitability.
Product loss
N1's operations carry a risk of product loss. Known product loss is entered as soon as it occurs and may be due to damaged and expired products. Unknown product loss is charged when inventory is taken and may be due to theft and incorrect delivery of products.
Counterparty risk
Counterparty risk is the risk of the company suffering financial loss because a creditor, lessor, lessee, supplier, customer or another counterparty does not fulfil their contractual commitments. Non- performance of agreements by counterparties may have a negative impact on the company and its performance.
Accounts receivable
N1 has a diverse range of customers. The majority of transactions are paid in cash or through credit card companies, ensuring that risk due to individual customers is limited.
Management and employee risk
The company has extensive experience and knowledge of the lcelandic fuel and retail market. It could have an adverse impact on the company if one or more key employees ceased working for the company, especially if many such key employees would cease work in a short period of time.
If the company would be unable to recruit qualified employees, it could have an adverse impact on its ability to develop its operations. Such a position may have a negative effect on the company's performance.
Policy formulation risk
The company's business policy is shaped by its defined role and objectives. There is a risk of the company failing to fully execute its stated policy, either due to the company's own mistakes or because its operation is vulnerable to currency fluctuations, changes to the world market price of oil and fluctuations in the economy that have an effect on demand.
Reputation risk
If the reputation or credibility of the company is damaged by
negative publicity, it can curtail its potential for generating revenue and have an adverse impact on its financial results.

		There may be a risk of non-compliance with organisation, processes and rules of procedure and transgressions by employees by means of fraudulent or premeditated behaviour or gross negligence, which could have an impact on the company's reputation and performance.
		Accounting principles and assessment of assets
		Preparation of financial statements according to IFRS standards requires managerial assessment of certain factors and criteria. Actual results may differ from these assessments and criteria.
		Amendments to IFRS or its interpretation may have an impact on the company's annual financial statements and interim financial reports.
		Strategic risk
		The company takes business decisions that are often based on strategic planning and forecasting.
		The merger of N1 and Festi hf. carries a certain risk. The risk is that there will be too much focus on integration in the short term and that there will not be appropriate operations management in the merged company. If the merger is not sufficiently successful, there is a risk of the merged company's operating results being below expectations and the expected synergistic effect of the merger not being achieved.
D.3	Key risks that are specific to shares in the issuer	Investment in securities includes a number of risk factors. The value of shares can decline as well as increase, and investors can lose their entire investment in shares or, as the case may be, a part thereof.
		Selling risk and ownership risk
		It cannot be guaranteed that N1 shareholders will be able to sell their shares to the extent that they wish and for their real value on the market. Arion Bank hf. and Landsbankinn hf. have agreed to act as market makers for N1 shares, reducing the selling risk of the shares.
		There will be sales restrictions for 39,786,956 new N1 shares, i.e. half of the shares issued to the seller of Festi hf. until 31 December 2018. The sales restrictions have an effect on the floating of N1 shares in the Stock Exchange, i.e. the number of shares that can be traded at each time.
		An overview of N1's 20 biggest shareholders can be seen in the prospectus. Ownership in the company may change rapidly and without notice. Investors should note that the takeover rules, flagging rules and insider trading rules of Act No. 108/2007 on Securities Transactions apply to trading with these shares. These are intended to ensure provision of information and investor protection in relation to ownership changes of shares listed on a regulated securities market.
		Dilution
		The issue of new N1 shares reduces the proportional shareholding of current shareholders unless they purchase new shares in proportion to their shareholding. The Board meeting of N1 held on 20 August 2018 agreed to utilise the authorisation in the

company's Articles of Association and issue 79,573,913 new shares in N1, to be issued to SF V slhf., the seller of Festi hf.
The legal framework for admission for trading in a regulated securities market
N1 shares have been accepted for trading in the Main Market of the Iceland Stock Exchange, which is a regulated securities market in the meaning of Act No. 110/2007 on Stock Exchanges. The provisions of the Act on Securities Transactions and regulations derived from the Act therefore apply to the company and trading with its shares. In addition, the Stock Exchange's rules for issuers of financial instruments, as current, and the Financial Supervisory Authority's Rules No. 1050/2012 on Treatment of Inside Information and Insider Transactions apply to N1.

### E – THE OFFER

Information element	Information requirement	Information
E.1	Net proceeds of the issue/offer	Not applicable
E.2a	Reasons for the offer, use of proceeds and estimated net amount of the proceeds	Not applicable
E.3	Terms and conditions of the offer	Not applicable
E.4	Any conflicting interests material to the issue/offer	Landsbankinn which is N1's largest individual lender, is one of two market makers of N1 shares and has a 0,6% ownership share in N1 as of the date of the prospectus. Landsbankinn hf.'s Corporate Finance division oversees the listing of N1 shares on the Main Market of the Stock Exchange. This includes the preparation of the prospectus and other documents necessary for the listing of the shares. N1 pays Landsbankinn hf.'s Corporate Finance a commission for this.
E.5	Name of the person or entity offering to sell the security and lock-up agreements	This is regarding new share capital in the issuer. A ban on sales applies to 39,786,956 new shares in N1, issued to SF V slhf. in connection with N1's purchase of Festi hf. The sales ban will remain in effect to 31 December 2018. SF V slhf. may, however, assign the shares with the aforementioned restrictions to SF V slhf. shareholders.
E.6	Dilution resulting from the offer	Not applicable
E.7	Expenses charged to the investor	Not applicable